

Development of Environment Friendly Fossil Free Linkages

Steering and Linkages Division

#	Name	Details	Department
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3	Sanjay M	Member	Corp. HSE & Sustainability



Rane (Madras) Limited – SLD – Executive Summary



Overview

- Deming Prize (2007) and Deming Grand Prize (2012) winner
- Serves all industry segments: Passenger Vehicles, Commercial Vehicles, Farm Tractors and ATVs with 26% sales from International markets
- Supplying Steering and Suspension products since 1960





Locations

Mysore Plant



Puducherry Plant



Chennai Plant



Pantnagar Plant



Mexico Plant



Background:





Europe has a significant potential for the Linkage business, with Volvo identified as a key OEM partner.

CBAM & OEM



Carbon Border Adjustment Mechanism (CBAM) poses one of the most critical environmental challenges for Indian exports to the EU

The aim of CBAM

Prevents carbon leakage to ensure effectiveness of EU climate policy

Contributes to decarbonisation globally and to reaching climate neutrality by 2050

Complements and reinforces the EU Emission Trading System (ETS)

Export to EU need to align with the environment regulations and Customer Specific requirements

Inline with the CBAM requirement Customers in EU will not change the suppliers due to safety critical parts

Customer Sustainability Goals: Volvo Group Sustainability Ambitions

100 % FOSSIL FREE VEHICLES BY 2040

35 % OF VEHICLE SALES FULLY ELECTRIC BY 2030 HYDROGEN POWERED HEAVY DUTY OFFER AVAILABLE SECOND HALF OF 2020'S

40 % CO2 REDUCTION PER TRUCK & BUS KM BY 2030

PHASE-OUT SUBSTANCES
OF CONCERN

NET-ZERO GHG EMISSIONS FROM OPERATIONS BY 2040 ENERGY SAVING MEASURES SAVING 150 GWH BY 2025 ZERO WASTE TO LANDFILL BY 2030 INCREASE REMANUFACTURING BUSINESS BY 60% BY 2025 ALL OUR SUPPLIERS TO FULFIL REQUIREMENTS OF THE VOLVO GROUP SUSTAINABLE MINERALS PROGRAMBY 2025

NET-ZERO GHG VALUE CHAIN BY 2040 IN M

INDUSTRY LEADING APPROACHFOR MORE SUSTAINABLE SUPPLY CHAINS TRANSFORM OUR
INTERNAL
TRANSPORTATION
SYSTEM TO WORLD
CLASS BY 2025

REDUCE CO2 EMISSIONS FROM FREIGHT TRANSPORTS PER PRODUCED UNIT BY 30% BY 2025 CONTRIBUTE TO 100%
PRODUCTIVITY
IMPROVEMENTS OF OUR
CUSTOMERS' LOGISTICS
OPERATIONS BY 2030

Safe Fossil free More productive

Inline with the CBAM requirement Volvo group created a long term ambitious goal is 100% Fossil Free Vehicles by 2040

Fossil Free Product



In this key strategy, we found that OEM is working towards fossil-free products and aims to launch a fossil-free vehicle by 2040

- Fossil free means that a product or service has been created without using fossil fuels or fossil raw materials
- As Fossil free raw materials are being developed and are in research stage, Products which are manufactured with least carbon emission throughout the manufacturing process is termed as "Fossil Free Products" by Volvo.

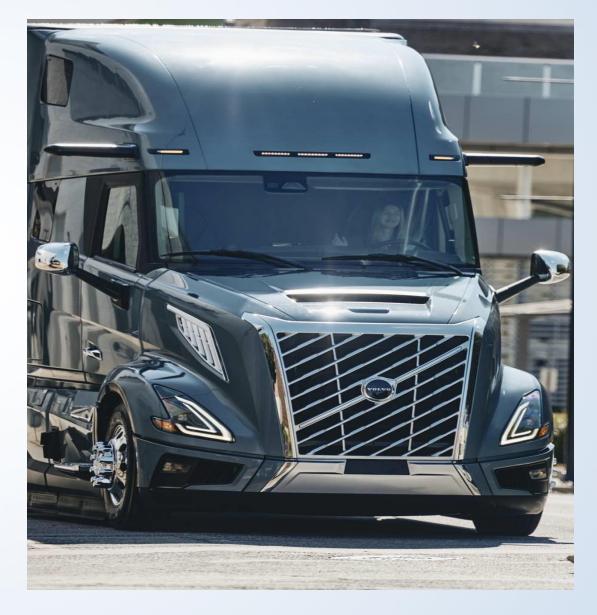


We understood that challenges in developing fossil-free products, particularly for products with multiple child parts, where no technologies are available.

Material of the Truck







Truck with 3000+ child parts assembled as vehicle

Set target & Boundary



S M A R T



Theme:

Fossil Free Linkages for the export customer



Task:

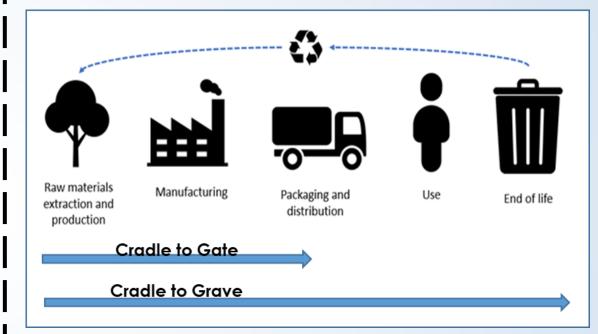
Reduce the Product Carbon Footprint (PCF) by 60%



Target:

Fossil free linkages (Development & Launch) – Aug' 2024

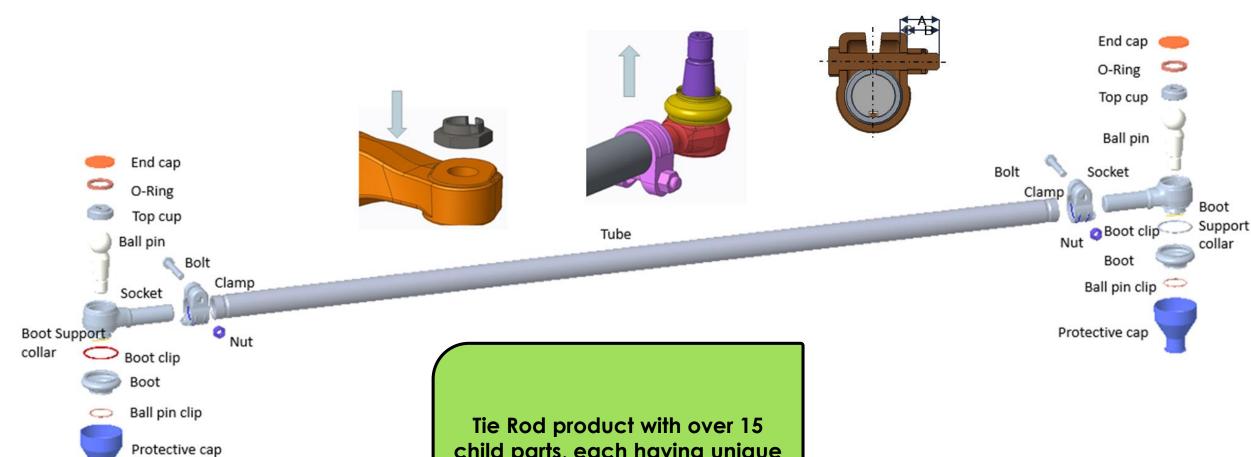
Boundary



- All emissions are equated in terms of Equivalent Co2 (Eq. Co2)
- GHG protocol categorize these emission as scope 1, scope 2 & scope 3
- Fossil Free/Green Product means lowest Eq.Co2 throughout supply chain (Cradle to Grave)
- For our products, Boundary condition is 'Cradle to Gate' which is under our control

Product View





child parts, each having unique material properties

Challenges



Affinity diagram: Challenges for Fossil-Free Product Development

Team brainstormed the challenges and grouped them to make it easier to identify patterns and insights

Lack of Established Alternatives

No one's done this before multiple child part

Lack of proven case studies

Technical Feasibility

We don't have the technology for zero-emission manufacturing

Difficult to lower emissions in production

Market Adoption Barriers

Higher production cost for fossil-free options

Financial barriers to adoption

Regulatory and Certification Barriers

Long certification and verification timelines

Inconsistent standards across regions

Supply Chain

Incomplete or unverifiable fossil-free claims

Suppliers not equipped with fossil-free materials

Mindset & Culture

Resistance to change from traditional approach

Fear of failure in uncharted approach

Emission Reduction Approach



Emission Reduction Approach

ghg protocol

ghg protocol

cea india
circularity

world resource institute

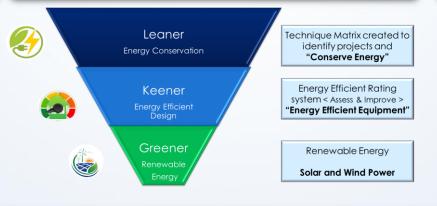
GHG Emission Standard/Circularity

Since no International standard available for the Fossil Free Product with multiple child Parts developed our own approach with referencing all the global standards

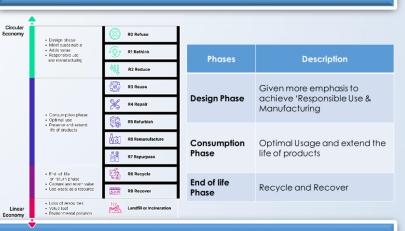
Scope 1 Emission Reduction Process

Scope 2 Emission Reduction process

Avoid emission-Elimination generating activities or processes Substitute high-emission **Substitution** materials, fuels, or processes with low-carbon alternatives After eliminating or substituting Reduction emissions, reduce remaining emissions by enhancing energy and resource efficiency Carbon offset projects like reforestation Offsetting afforestation, or carbon capture and storage (CCS)



Circularity – Embodied Carbon Emission reduction



Developed our own approach with referencing all the global standards

Scope 1 Emission Reduction



Scope 1 Emission reduction



Challenges

- Higher Initial investment cost of electric forklifts.
- Charging downtime

Solution

- Investment outsourced on rental basis
- Parallel charging provided for 3 forklifts

Electric Forklift introduced which eliminates requirement of Fossil Fuel 'Diesel'



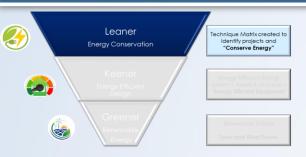
Elimination of 3600 Lts/Annum of Fossil Fuel 'Diesel' used in forklifts

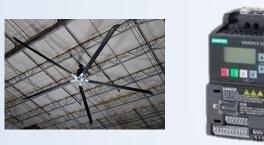
9.7 Tons of CO2 / Annum reduced

Scope 2 Emission Reduction



Scope 2 Emission reduction







Energy-saving technique matrix developed, which helps the teams to maximise energy efficiency and reduce the environmental impact,

VFD, Ideal time trip, PD controller are installed all the applicable machining process involved in Linkages

Scope 1 Emission Reduction



Scope 2 Emission reduction

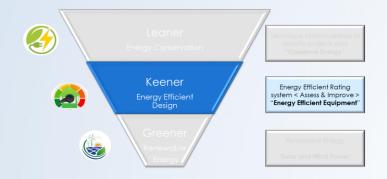
Equipment is assessed with a rating system



Improvements are carried out to upgrade machinery



Energy Efficient Machine is created



Hydraulic Press



Servo Press





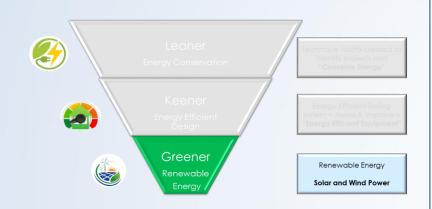
1 Machine: Total power consumption - 18240 (kWh) reduced to 260 (kWh) per year
Fossil Oil consumption reduced 100 liters/year

All the Linkage product machines are converted in Energy Efficient machines

Scope 1 Emission Reduction



Scope 2 Emission reduction





Offsite Solar & Wind Power Plants



Location: Aruppukottai Total Capacity – 2 MW



Location: Virudhunagar & Thoothukudi Total Capacity – 2 MW

100% of the production demand meet throu' Renewable Energy

Scope 3 - Emission Reduction



Scope 3 Upstream Emission reduction

Challenges

- Higher Initial investment
- EVs can't go as far and take longer to "refuel"
 coverage feasibility is less than 100 KM
- Downtime during the charging

Solution

- Investment vehicle outsourced on rental basis
- Local based supplier within 100 KM range
- Charging points are provided our facility and at the supplier end to eliminate the downtime

All the vehicles which are operated within 100 km range, has been converted into "Electric Vehicle"

Diesel Vehicle





Electric Vehicle



Scope 3 - Emission Reduction



Scope 3 Upstream Emission reduction

Challenges

Vehicles often take longer, less efficient routes, leading to higher fuel consumption and CO₂ emissions.

FMS - Mobile Application



- √ Vehicle Status
- √ Running Status
- √ Stop Status
- ✓ GPS Fault



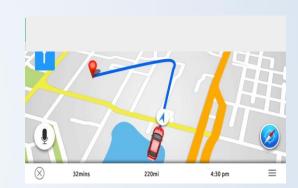
Vehicle Geo Locations



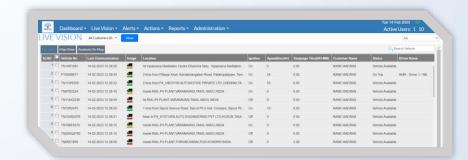
Tracks vehicle location with playback history

Vehicle GPS Tracking





All our Vehicles are connected with GPS



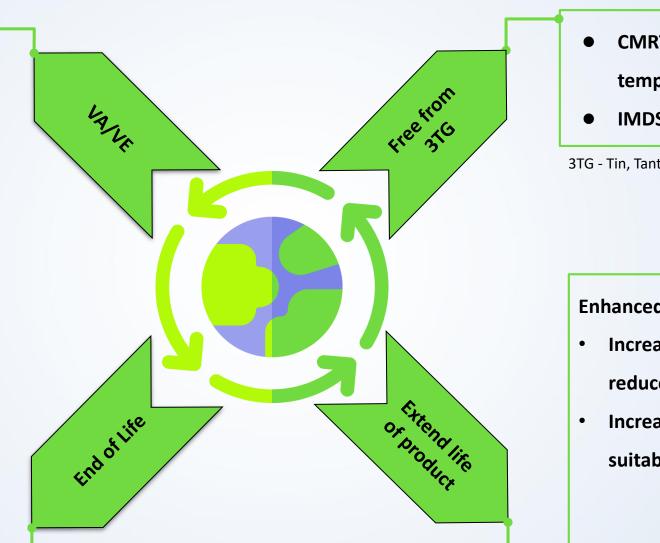
- Developed in-house FMS application to optimize and improve the Vehicle Performance
- Online GPS Tracking helps to optimize the routes in real time
- Vehicle planning improved, thereby helps in reducing emissions







- Weight reduction by alternate material
- Reduced wastage by near net shape forging



- CMRT (Conflict material report template)
- IMDS Submission

3TG - Tin, Tantalum, Tungsten, Gold

Enhanced durability of product

- Increased durability life with reduced weight and size
- Increased durability life by suitable alternate process

- Recycle and Reuse
- Eco-friendly

Expanding Horizons

Circularity

100 % Renewable energy + Electric arc furnace + 70% Recycled materials





Green steel for Ball pin and Socket Forgings





For Saarloha Advanced Materials Private

Saarloha Advanced Materials Private

M representation Anand Paragramio







INDEPENDENT GREENHOUSE GAS VERIFICATION STATEMENT

Searlohe Advanced Materials Private Limited Mundhwa, Pune, Maharashtra - 411036, India

from its operations in Steel plant with Flactor Arc Europea (as mantioned in the table helped which will from the Scope 3 GHC emissions (purchased goods and services) for Saarloha's customers, are not materially correct and are not a fair representation of

Saarloha has calculated the GHG footprint for the Green Steel produced using recycled scrap and renewable energy (RE) in its facility at Mundhwa and branded as "KALYANI FORRESTA" based on the following standards and guidelines:

- Greenhouse Gas Protocol A Corporate Accounting and Reporting Standard (Revised Edition) published by World Business Council for Sustainable Development (WBCSD) and World Resources Institute (WRI)
- ISO 14404-2 'Calculation method of carbon dioxide emission intensity from iron and steel production Part 2: Seei plant with
- electric arc furnace (EAP):
 ISO 14064-1 (2018) 'Greenhouse Gases Part 1: Specification with guidance at the organization level for quantification and reporting of greenhouse gas emissions and removals'
- ISO 14067:2018 'Greenhouse gases Carbon footprint of products Requirements and guidelines for quantification' Saarloha's GHG Emissions Manual used for GHG inventorization and traceability system, (Document No. GS-01 (Rev. no. 002)
- Definition of Green Steel 'KALYANI FoRRESTA'* by Saarloha and related Doc No. GS-02 dated 18th July 2022.

Particulars	UoM	Total
Total Quantity of Green Steel ("KALYANI F#RRESTA"**) with heat no. GS176168 produced and sold during period 1" July 2024 so 3" July 2024 and sold on 2" August 2024 to Punch Ratna Fastaners Pinuste Umitad, Kanchipuram (Customer 1036) as: Rolled Steel Heat Rolled Steel Heat Rolled Steel August 2024 and convenience of convenience are stacked as a review to this spanners.	мт	27.17
Total Electricity consumption corresponding to the above quantity of Green Steel	MWh	26.223
Total Electricity consumption from renewable energy sources corresponding to the above quantity of Green Steel	MWh	26.223
Average GHG Emission intensity for above quantity of Green Steel (scope 1, scope 2)	tCO:e/MT	0.249

Saarloha confirms that total Green Steel sold does not exceed the production/total accumulated Green Steel stock verified by

Note 1: ARS, PCC based GWP values are used for emission calculations, Emissions factors for fossil fixels are derived from 2006 PCC Guidelines for National Note 2: Entation Feature from Cross-Sector Tooks of Greenhouse-Gas Protocol, World Steel Association, DISPA 2004 and Internal lab test report are used for calculating GRE-protocol.

Joint Attestation:

For DNV Business Assurance India Private Limited



Anjana Sharma Lead Verifier, Sustainability Services **DNV Business Assurance India Pri** Limited, India. Roshni Sarage (Lead Verifier - Train

Assurance Reviewer DNV Business Assurance India

DMV Business Assurance India Physie United is part of DNV - Business Assurance, a global provider of certification, verification, assessment and trains services, helping customers to build sustainable business performance; the Verification Protocol is available on request from week-dry com-

Certificate to DNM-2019-ASR-C489550-2 99.84-475741





Page 1 of 2 INDEPENDENT GREENHOUSE GAS VERIFICATION STATEMENT

Saarloha Advanced Materials Private Limited Mundhws, Pune, Maharashtra - 411036, India

from its operations in Steel plant with Electric Arc Furnace (as mentioned in the table below) which will form the Scope 3 GHG emissions (purchased goods and services) for Saarloha's customers, are not materially correct and are not a fair representation of

Saarloha has calculated the GHG footprint for the Green Steel produced using recycled scrap and renewable energy (RE) in its facility at Mundhwa and branded as **YCALYANI FORRESTA** Ter based on the following standards and guidelines:

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 ISO 14067:2018 'Greenhouse gases Carbon footprint of products Requirements and guidelines for quantification
- Saarloha's GHG Emissions Manual used for GHG Inventorization and traceability system, (Document No. GS-01 (Rev. no. 002)
- Definition of Green Steel "KALYANI FoRRESTA" by Saarloha and related Doc No. GS-02 dated 18th July 2022.

Particulars	UoM	Total
Total Quantity of Green Seel ("KALYANI FARRESTA"") with heat no. G5176146 produced during period 1" July 2024 to 31" July 2024 and sold on 2" August 2024 to Funch Rathe Fasteners Private Limited, Kanchipuram (Customer Code: 101386) as: Rolled Steel Heat Runders, Indian Numbers and corresponding quantities are standed as a seware to this gament.	мт	22.360
Total Electricity consumption corresponding to the above quantity of Green Steel	MWh	20,291
Total Electricity consumption from renewable energy sources corresponding to the above quantity of Green Steel	MWh	20.291
Average GHG Emission intensity for above quantity of Green Steel (scope 1, scope 2)	tCO:e/MT	0.275

Saarloha confirms that total Green Steel sold does not exceed the production/total accumulated Green Steel stock verified by

Note 2: Emissions factors for purchased electricity - Grid Emission factor based on weighted average factor of 0.716 tCC0/MWh for for the Indian Fower Sector User Guide Herston 190 December 2002.

Note it: All emissions are allocated to finished products and there is no allocation of emissions to waste generated in production.

Note 3: The methodology adopted rowards defining Green Steel' is as per Saarksha's Green Steel definition (Document Nos. GG-02 dated 18th July 2022)

For DNV Business Assurance India Private Limited For Saarloha Advanced Materials Private Anand Parasramka Anjana Sharma Lead Verifier, Sustainability Services Chief Financial Officer DNV Business Assurance India Pr Saarloha Advanced Materials Private Limited, Pune. DNV Business Assurance India Limited, India. Roshni Sarage (Lead Verifier - Trai

Certificate no. DRV-2029-ASR-683550-1

Green steel certification for Ball pin and Socket Forgings

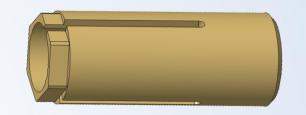


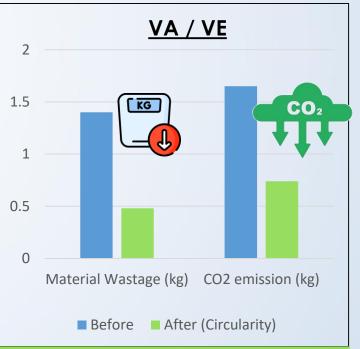
Circularity

Rethink & Reduce

Before	After (Circularity)
Conversion of sleeve from machined bar	Conversion of sleeve from tube
Step 1: Bar procurement length Step 2: Bar cut to desired length Finished part	Step 1: Near nut tube size procurement length Step 2: Tube cut to desired length Finished part
Material Wastage : 1.4 kg Co2 Emission : 1.65 kg	Material wastage: 0.48 kg (66% reduction) Co2 Emission: 0.56 kg (66% reduction)

<u>Sleeve</u>





Result: By Sustainable design proposal, the material waste is reduced by 66% which reduced the Co2 emission by 66%



Circularity

Rethink & Reduce

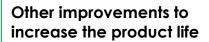
Link rod with high bend offset



Weak zone with high stress

Bend off set : 110 mm Fatigue Load : ±17.65 kN

Fatigue Cycles: 10 millions cycles



- Alternate boot material
- 2. Improved corrosion resistance

9	Before	After (Circularity)
	 Tube dimension Outer diameter: 60 mm Wall thickness of tube: 6 mm 	 Tube dimension Outer diameter: 52 mm Wall thickness of tube: 8 mm
,	Stress relieving process :Thermal stress relieving process	Stress relieving process :Mechanical stress relieving process
	1 Million Cycles I NEED HELP	Impact at high speed creates a dimple Million Cycles
	Increase in weight	• 15% Reduction in Weight

Result: By Sustainable design proposal the increase in product life was achieved with no harm to environment

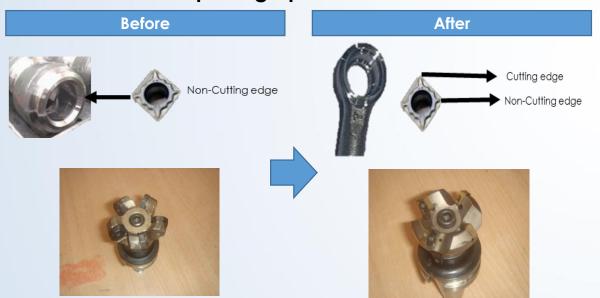


Circularity



Increasing cutting tool life:

Non-cutting edges of the CCMT inserts were utilized for the socket back opening operation



- Life of the insert increased from 300 nos. to 600 nos.
- Eliminating the 125 Nos. per month consumption

Recover

Grinding sludge briquetting - Oil extraction can help to reduce the amount of waste generated from the grinding Sludge processes



- Oil extraction helps to reduce the amount of waste generated from the grinding Sludge processes and reduced in the process
- Final Output used for Co- Processing in cement industry



Circularity

Challenges

- LDPE Protective Cap Recyclable through a specialized process
- Must have similar properties to LDPE
- End-of-life: Must allow eco-friendly disposal







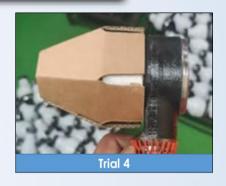


Solution

- Explored localized supplier with the different model and material
- Recycled materials are the option finalized for the approach







Before



Weight: 0.018 kg Co2 emission: 0.055 kg Pull out strength: 32 N

(Spec: 25 N)







Weight: 0.020 kg Co2 emission: 0.03 kg

Pull out strength: 28 N

(Spec: 25 N)

Rane Expanding Horizons

Emission level



66% reduction achieved in the Product Carbon Footprint (PCF)

To check the result we followed LCA approach for Product EcoLabel Certification





Process of Ecolabel Certification

Life Cycle Assessment - LCA



GreenPro is part of CII IGBC they'll validated the approach the process and Certify the product Ecolabel



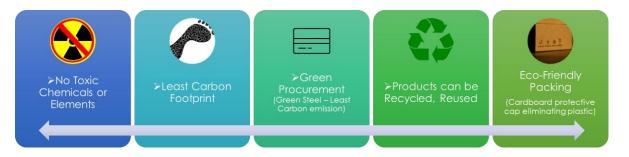
GreenPro Ecolabel Certification



Fossil Free products



Zero waste to landfill



Fossil Free Linkages were developed,
First of its kind for a product with multiple child parts







GreenPro Ecolabel Product (Linkages)





Volvo Group has collaborated with two key supply partners from Chennai, ondia – Rane (Madras)
Ltd and Madras Engineering Industries Private Limited (MEI) in this endeavor.

In collaboration with Rane (Madras) Ltd, Volvo Group has developed fossil-free tie rods and linkages, essential components that steer the wheels of Volvo trucks. These products are manufactured using 100% renewable energy across the supply chain, eliminating the use of fossil fuels, and hazardous materials. The innovative approach also includes the use of fossil-free steel and electric vehicles for material movement, ensuring a truly sustainable production process.





Results & lesson Learnt



OEM's Volume in Nos.



Increase in Sales from 7 Crs. to 14 Crs.



Lesson Learnt

Aligning with customer-specific needs and engaging in joint sustainability efforts positions us for meaningful market impact and long-term competitive advantage.

Standardisation & Road Map



Rane

Product Carbon Footprint
(PCF)

Product Carbon Footprint(PCF) Standard

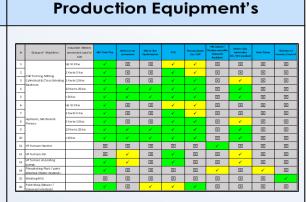
Carbon Neutral
GHG Accounting Approach

Carbon Neutral Standard

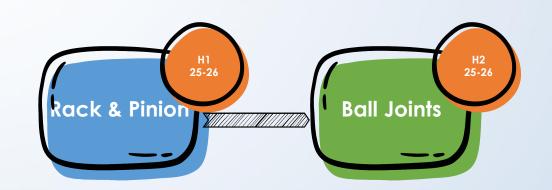


Energy Saving Technique matrix

Energy Efficient Process Template - Utility Equipments | Utility Education | Utility Equipments | Utility Equipme



Eco Friendly Protective Cap - Patent Status



Ball Joints



Ball Joints



Ball Joints as a product designed and developed with the lowest carbon emissions.

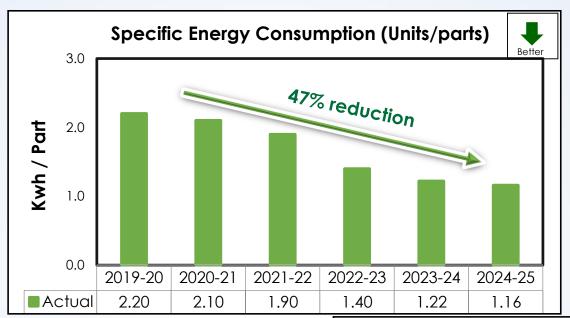
(78% reduction in carbon emission between cradle to gate)



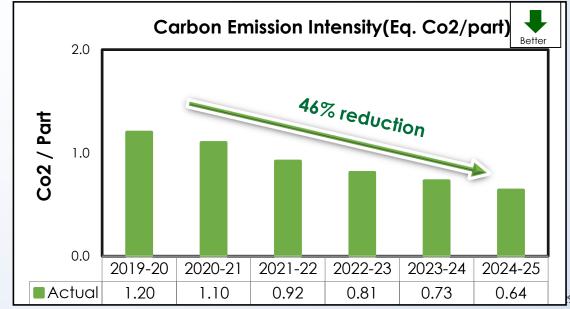
Life Cycle assessment carried out for this Ball Joints and certified for GreenPro







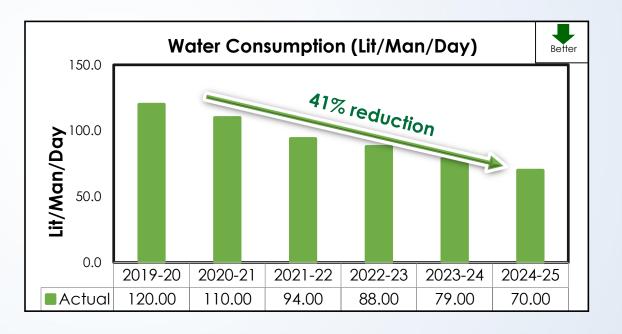




7







Awards & accolades



GreenCo

Facility: In India - GreenCo rating system is developed by CII to evaluate a company on 9 broad parameters.

GreenCo helps drive excellence to resource conservation, green corporate image and goes beyond compliance





Mysuru Plant



PLATINUM 2025 - 2028

Varanavasi Plant



GreenPro

Product: In India - **Greenpro** is Type 1 Ecolabel certification based on life cycle assessment.

'GreenPro' is accredited by Global Ecolabelling Network (GEN) through GENICES – GEN's Internationally coordinated Ecolabelling system.

What is GENICES?

Global Ecolabelling Network's Internationally Coordinated Ecolabelling System shortened to GENCIES, launched in 2003.

GENICES ensures and enhances alignment to the ISO 14024 international standard in order to drive credibility in ecolabelling



Ball Joints



Linkages – Tie Rods



Awards & accolades



RANE (MADRAS) LIMITED RECEIVED
SUSTAINABILITY EXCELLENCE AWARD
FROM TATA MOTORS



Sustainability Excellence Award from TATA Motors



Ecovadis Commitment Badge in recognition of our sustainability achievement



Green Champion in Supply Chain award from CII



RML SLD won five awards across different categories at the CII-SR Water Management Competition

Summary



S. No.	Criteria	Summary
1	Uniqueness of the Project	 First fossil-free, low-emission product globally Included multiple child parts Delivered to OEM
2	Replication Potential	 Adopted as internal emission reduction strategy Roadmap created and followed. Next product (ball joints) completed on time
3	Benefits Achieved	 Tangible: 66% emission reduction/part, volume increase 50% sales growth to OEM New business awarded Intangible: Reduced carbon, water, and energy use
4	Challenges & Solutions	 Developed in-house emission reduction method Partnered with Indian supplier for certified low-carbon material
5	Employee Involvement	Ongoing team involvement- Training on emission reduction across supply chain and in-house
6	Standards	 Certified by GreenPro & GreenCo Emission approach and LCA verified



End of the Presentation